

On Determining Factors for Good Research in Biomedical and Health Informatics

Some Lessons Learned*

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Summary

Objective: What are the determining factors for good research in medical informatics or, from a broader perspective, in biomedical and health informatics?

Method: From the many lessons learned during my professional career, I tried to identify a fair sampling of such factors. On the occasion of giving the IMIA Award of Excellence lecture during MedInfo 2013, they were presented for discussion.

Results: Sixteen determining factors (df) have been identified: early identification and promotion (df1), appropriate education (df2), stimulating persons and environments (df3), sufficient time and backtracking opportunities (df4), breadth of medical informatics competencies (df5), considering the necessary preconditions for good medical informatics research (df6), easy access to high-quality knowledge (df7), sufficient scientific career opportunities (df8), appropriate conditions for sustainable research (df9), ability to communicate and to solve problems (df10), as well as to convey research results (df11) in a highly inter- and multidisciplinary environment, ability to think for all and, when needed, taking the lead (df12), always staying unbiased (df13), always keeping doubt (df14), but also always trying to provide solutions (df15), and, finally, being aware that life is more (df16).

Conclusions: Medical Informatics is an inter- and multidisciplinary discipline "avant la lettre". Compared to monodisciplinary research, inter- and multidisciplinary research does not only provide significant opportunities for solving major problems in science and in society. It also faces considerable additional challenges for medical informatics as a scientific field. The determining factors, presented here, are in my opinion crucial for conducting successful research and for developing a research career. Since medical informatics as a field has today become an important driving force for research progress, especially in biomedicine and health care, but also in fields like computer science, it may be helpful to consider such factors in relation with research and education in our discipline.

Keywords

Medical informatics, biomedical informatics, health informatics, research, interdisciplinary research, multidisciplinary research.

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1 Background and Objective

1.1 Objective

What constitutes good research in medical informatics or, from a broader perspective, in biomedical and health informatics? And, in this context, what are the determining or essential factors for being able to carry out such research? Based on many lessons learned during my professional career, I want to try to identify a fair sampling of such factors and present them for discussion.

1.2 Two Occasions Motivating this Essay

Two events have influenced me to write this paper.

The first one took place on May 22nd, 2013, when a symposium was held in Braunschweig, Germany, on 'medical informatics - perspectives of a scientific discipline', coinciding with my 60th birthday. One of the organizers, Alfred Winter, asked me, when preparing the event, who my most important teachers were - and expected a short and immediate response. To my own surprise I could not answer this question and, a couple

of months later, shortly before the symposium actually took place, I sent him my reply, which finally grew to about 20 pages in length. There I wrote about those persons who had significantly influenced my professional development as a scientist, and included some notes on my personal background [1]. After having written the reply, I discovered that at least as important for my development were certain environments and other factors, which might be considered as factors for determining good research. Whereas the persons, mentioned in [1], were those most important to me and, possibly, to a number of other persons, I thought that sharing lessons learned about determining factors for good research in biomedical and health informatics might be of interest to a broader audience, including, in particular, though not only, young colleagues, who are at the beginning of their scientific careers.

The second event also took place on May 22nd, 2013, when I was informed, to my surprise, that I had been selected to receive the IMIA Award of Excellence for 2013. As a tradition, the recipient of this award usually gives a keynote speech during our medical informatics world congress, which in this case was to be the MedInfo 2013 held in Copenhagen, Denmark. The topic was of my choosing. And it is also tradition that a written version of this talk had to be prepared [2], [3]. Because of its relevance, and because I might be able to contribute, I selected as topic of my talk the above mentioned theme.

1.3 Structure

Before presenting the determining factors for good research in medical informatics in section 3, I need to introduce medical

* This is an extended version of my 'IMIA Award of Excellence' lecture, given on August 23, 2013, at MedInfo 2013 in Copenhagen, Denmark. It is dedicated to Professor Jan Hendrik van Bommel, University of Rotterdam, one of the most influential leaders in our field for me - and certainly for many other colleagues. I have benefited in my own development significantly from his work and from countless discussions with him during the past three decades.

informatics as a field and highlight and comment on some of its specific aspects in section 2. Some consequences or outcomes of the identified determining factors are then discussed in section 4, followed by a summarizing table and some final remarks in section 5.

1.4 Remarks

As is usual, I will use the term medical informatics in a wide, comprehensive sense. The name *medical informatics* matches the name of our international association (International Medical Informatics Association, [10]) and is traditionally used in my own environment, as can demonstrate the name of the German Association for Medical Informatics, Biometry and Epidemiology [11] and of the Peter L. Reichertz Institute for Medical Informatics [12]. Others may call this discipline or field *biomedical informatics*, or *health informatics*, or *biomedical and health informatics*, or yet something else. There have been different names used in the past (e.g. [4], [5]) and there may be others in the future.

The determining factors for research presented here are subjectively biased. As mentioned, this paper is intended to put these factors up for discussion. So, maybe, a broader debate will ensue, and these factors can be extended or modified as a result. And, since I was influenced by many discussions with my colleagues during the past decades - mainly by those, mentioned in [1] - for some, if not all of the factors mentioned, credit belongs to them as well.

Determining factors for good research are obviously related to rules for good scientific practice. I will here neither go into this important aspect nor define what 'good' research means, but at least want to refer to [6], [7] as well as [8] and [9] (the last two in German).

Finally, I should mention that several earlier publications on this topic exist. I will refer to and, partially, quote from some of them, but most importantly from those written by one person: Jan Hendrik van Bommel, Professor emeritus and Past Rector Magnificus of the Erasmus University of Rotterdam, and Past President of IMIA.

1.5 On Jan van Bommel

This essay is dedicated to Jan van Bommel. He shaped and further developed our discipline in an exceptional way. He strongly influenced not only me, but, without any doubt, a very large number of colleagues in our field.

An appreciation of Jan van Bommel's achievements can be found in [13] - [15]. In addition to his research accomplishments in various fields, he contributed at the 'meta-level' to focusing medical informatics as a scientific discipline [16] - [20], by publishing two textbooks [21], [22], by founding and for nearly a decade publishing the international summary of research and professional activities in our field - the IMIA Yearbook series [23], [24] -, and by editing for more than 10 years the journal *Methods of Information in Medicine* [25]. More recently, he shared with us his view on research perspectives, often related to medical informatics as a discipline [3], [26] - [28].

Jan van Bommel is, at least sometimes, a shy and modest person. I learned this when he did not want to emphasize his own role

when, after writing his outstanding paper on 'medical informatics - art or science' [29], I had been asked to comment on it. As editor of the journal *Methods* at the time, he modified my text accordingly - without asking me as author, whether I agreed. The contrast between what I submitted and what was published is shown in figure 1. This time, I assume and hope that Jan van Bommel will not have an opportunity to 'edit himself out' of my text once again.

2 What Characterizes Medical Informatics as a Field?

2.1 Medical Informatics - a Conventional Definition

In accordance with [31] and [32], let me define here and in a conventional manner medical informatics as a discipline, concerned with the systematic organization, representation, and analysis of data, information and knowledge in biomedicine and

Box 1 From a commentary [30] on Jan van Bommel's seminal paper on 'medical informatics, art or science?' [29], which appeared in 1995 in *Methods of Information in Medicine*. Left column: what was published after Jan van Bommel's 'editorial modifications'. Right column: my original manuscript - text, deleted by Jan van Bommel, is highlighted in italics.

Exerpt of a comment on Jan van Bommel's paper 'medical informatics, art or science?'	
published text	original manuscript
....
The paper is to some extent summarizing and also extending some of his former papers on the principles of medical informatics [2, 3]. Besides a variety of reflections on the potentials and limitations of science, it presents and excellently discusses 20 examples of research in medical informatics and the progress achieved by such research for medicine and health care. The paper is an important step towards systematization and towards underscoring the necessity of medical informatics research for medicine and health care. And, by the way, it also emphasizes its impact for informatics.	The paper is to some extent summarising and also extending some of his former papers on principles of medical informatics ([2], [3]). Besides a variety of reflections on the potentials and limitations of science it presents and excellently discusses 20 examples of research in medical informatics and on the progress achieved by such research for medicine and health care. <i>Jan van Bommel is one of the most outstanding scientists in medical informatics with a broad background in both medical informatics research and education. Those of us that have the chance to work with him know, that this [is] an honour and a challenge and, much more, a pleasure. And, consequently, the paper he is presenting is of high quality and should be read by everybody in our scientific community.</i>
...	It is an important step towards systematisation and towards pointing out the necessity of medical informatics research for medicine and health care. And, by the way, it also points on its impact for informatics.
	...

health care. For solving its problems and for studying its general principles, appropriate methods and tools are used. Besides developing methods of its own and using those of the computer and information sciences in general, medical informatics also uses methods of other disciplines such as mathematics, biometry, economics, linguistics, and physics. Obviously, computers are essential tools for processing data, information, and knowledge.

Systematic organization, representation, and analysis of data, information, and knowledge in biomedicine and health care do not exist for its own sake. Medical informatics is neither sufficiently defined by its methodology and technology on the one hand, nor by its domain on the other, for these methods and tools to be developed and applied. It is also characterized by its objectives, which for medical informatics are twofold: to contribute to the progress of science and to contribute to high-quality, efficient health care, as well as to the quality of life.

2.2 Another View on Medical Informatics as Discipline

Motivated by a description of Stephen Senn¹ on a related field [33], medical informatics might also be described in a different way:

¹ “Statistics is a wonderful discipline. It has it all: mathematics and philosophy, analysis and empiricism, as well as applicability, relevance and the fascination of data. It demands clear thinking, good judgement and flair. Statisticians are engaged in an exhausting but exhilarating struggle with the biggest challenge that philosophy makes to science: how do we translate information into knowledge? Statistics tells us how to evaluate evidence, how to design experiments, how to turn data into decisions, how much credence should be given to whom to what and why, how to reckon chances and when to take them. Statistics deals with the very essence of the universe: chance and contingency are its discourse and statisticians know the vocabulary. If you think that statistics has nothing to say about what you do or how you could do it better, then you are either wrong or in need of a more interesting job.” Quoted from <http://www.senns.demon.co.uk/DICE.html>. Last access July 29, 2013.

Medical informatics is a wonderful discipline. It deals with organizing, representing, and analyzing data, information, and knowledge in biomedicine and health care. This is done in one of the most important areas for the life of all people in our world. It is engaged in an exhausting, but exhilarating struggle with one of the biggest challenges that science is facing: How do we translate data into information and how do we turn information into knowledge? Working in this field is demanding, it needs clear thinking, good judgement, and flair.

Medical informatics has many facets, all of them are both, challenging and fantastic. Medical informatics ...

- 1)... is a *modelling discipline*. It forces us to view and understand medicine and health care better in a very broad and comprehensive manner. This may comprise pathophysiological processes, diseases, decisions, and health information systems (see [34], [35] for more details).
- 2) ... is an *empirical discipline*. In the “micro-macro spectrum of medical informatics” [36], it demands both (i) nature (e.g. cells, human beings, populations) and (ii) institutions, devoted to health care and good and healthy living, to provide answers.
- 3) ... is an *engineering discipline*. In medical informatics we are able to do both: In “preparing for change” [37] we may passively observe and comment, but we also can actively change our world by building tools to support diagnosis, therapy, and/or the many other facets in organizing care and healthy living.
- 4) ... is an *organizational discipline*. It helps to change processes and organisations in order to make our world better prepared for providing good and affordable care as well as contented, joyful living in dignity and safety.
- 5) ... aims to contribute to high-quality, efficient health care and to quality of life on the one hand and to progress in science on the other. What could, as its quintessence, be better and more stimulating as *objectives* than these, for all of us working either in practice or in research or in education?

2.3 On Relationships with Other Disciplines and a Unique Feature

Let me from now focus on just one aspect of medical informatics: the one of being a scientific discipline.

In terms of the relationships of medical informatics with other disciplines, two views seem to me worth mentioning here:

- Jointly with other disciplines in biomedicine and in health sciences, medical informatics is devoted to the above-mentioned *objectives*. Research in this field needs to be assessed on whether its outcomes contribute to high-quality, efficient health care, and to the quality of life on the one hand, and/or to progress in science on the other.
- Jointly with other disciplines, but mainly with computer science, medical informatics uses certain *methods* and *tools*. Since the methods needed in medical informatics are aligned with the discipline’s objectives, there is not just a simple one-to-one overlap with computer science (denoted Informatik in German; as in many other languages this close relationship becomes very clear in the name informatics). But, when looking at research and education in our field in the last decades, we can observe that the closest relationship here is to computer science, although there are also methods used from other fields like the ones, mentioned in section 2.1. There has been a quite intensive discussion within medical informatics, on whether medical informatics has also its own methodology and to which extent it pushes methodological developments (e.g. [38] - [40] and the already mentioned references [29], [32], [37] for debates from the past as well as [41] - [45] and [46] - [48] for more recent discussions).

As mentioned earlier, medical informatics deals with organizing, representing, and analyzing data, information, and knowledge in biomedicine and health care - which is, by the way the theme or ‘Leitmotif’ - of the journal *Methods of Information in Medicine* [49], [41] with respect to methodology and scientific foundations.

Medical informatics is not the only discipline here. Medical biometry as well as

epidemiology can be classified under this thematic umbrella, too. However, medical informatics has also a unique feature, compared to its two sister disciplines. Jointly with medical biometry and epidemiology, medical informatics has an *analytic side*, discovering new information and knowledge. But, in addition to this analytic side, medical informatics has also an *engineering side*, designing, and constructing new tools and actively participating in changing institutions and their processes for these purposes. It might be good to be aware of this unique feature and to sustain it in the future development of this field, as it provides also unique opportunities to contribute to scientific progress.

Let me highlight another aspect here. Being closely related, it is probably obvious to observe, among the disciplines, overlaps in the problems to be solved, and in the methods being used. In my opinion it is important to share and discuss such overlapping methodological developments and to have journals like *Methods*, where this is possible [41, section 4, page 501], [50], [51]).

2.4 On Being an Inter- and Multidisciplinary Discipline “avant la lettre”

Let me begin this section with a quote from Jan van Bommel: “Interdisciplinary research in science and engineering is a mode of research by teams or individuals that uses information, techniques, tools, perspectives, and/or theories from two or more established disciplines to solve problems whose solutions are beyond the scope of a single scientific discipline or area of scientific practice” ([52], where he was quoting [53]). And Jan van Bommel adds: “Interdisciplinary research is not a category of research but a consequence of addressing a complex question, with methods drawn from multiple disciplines. Research is people, and personal interactions are critical to interdisciplinary research. Collaboration takes extra time to develop, to build consensus and [to] understand new methodologies, language, and culture” [52]. In addition to interdisciplinary research, where fields actively interact and

may change by this interaction, the same change occurs for multidisciplinary research, where ‘just’ knowledge of more than one scientific field is needed for solving problems (see e.g. [54] for definitions).

Because of its objectives, its domain, its methods and tools, medical informatics is an exceptionally highly inter- and multidisciplinary discipline “avant la lettre” [52]. In other words: problems, where medical informatics competencies are needed in order to be solved, are usually problems, where more than one discipline is involved and where multi- or even interdisciplinary collaboration is necessary. My experience, which is based on my work over the past decades and on many talks with colleagues, working in other fields, suggests that the degree and the intensity of inter- and multidisciplinary nature of research questions in medical informatics is very high. This has tremendous consequences.

As mentioned before, collaboration takes extra time. It might be also very stimulating - this is at least my experience (“exhausting, but exhilarating”, see section 2.2). But being able to successfully work in the context of many scientific ‘cultures’ is an additional challenge for medical informatics as a field and, as consequence, for those doing research in this field. Experience and willingness for interdisciplinary cooperation is a ‘must’ in medical informatics. And, besides many other medical informatics competencies (see next section 2.5) for such inter- and multidisciplinary work, it is also very critical to have sufficient knowledge and/or skills:

- of the corresponding health systems, in particular of health care processes;
- of functionalities and architectures of health information systems (including, e.g., standards);
- on how to successfully integrate new functionalities, considering both technical and organizational aspects (which itself urgently needs knowledge of health care processes and information system architectures - details of integration types may e.g. be found in [55], section 6.5);
- of user needs (such as health care professional needs);
- on how to run projects in the context of strategic and tactical information management (definitions for such information

management levels may e.g. be found in [55], sections 3.4 and 9.2).

And we should not forget that, although we are working in a multi- and interdisciplinary context, “each team member should be an expert in at least one mono-discipline” [27], which holds also for those working in medical informatics.

Let me quote Jan van Bommel once more: “As said, taking a multidisciplinary approach towards the solution of major scientific problems is often the right way to go. It should be mentioned at the same time, that fundamental monodisciplinary research is still of utmost importance, such as the research in the Large Hadron Collider in Geneva or the ITER project in Grenoble. Nevertheless, for large problems in society, such as the changing climate, the energy crisis, or the provision of advanced health care, a multidisciplinary approach is the proper direction to take.” ([52], ITER means here International Thermonuclear Experimental Reactor).

And let me share another experience. Because of its ability to conduct inter- and multidisciplinary research and to run projects, it seems to me that medical informatics has an important role in leading such inter- and multidisciplinary research projects [56].

2.5 On Medical Informatics Education

The various ways to learn medical informatics, or educate medical informaticians, are based on the field’s above-mentioned objectives, its domain, its methods and tools. Here we can also recognize the inter- and multidisciplinary character of the discipline, as there are various ways of how to learn to systematically - and, as a consequence, professionally - organize, represent, and analyse data, information, and knowledge in biomedicine and health care. Fortunately, during the last decades an international consensus has emerged regarding education in medical informatics, which has recently been promulgated as official recommendations on biomedical and health informatics education by IMIA [57], and which is now used and considered in many national and international activities (e.g. [58] - [63]).

2.6 On the Future of Medical Informatics

A final aspect, which I want to mention in this section 2, concerns the future of medical informatics. And here I will quote Jan van Bemmel for the penultimate time: "I expect that in a couple of years medical informatics will follow the same road as other disciplines, such as medical physics, clinical chemistry and even physiology and genetics: full integration with the specialties and branches of basic and clinical medicine and health care." [28]. My opinion differs to some extent: "health care is in continuous change just as the sciences are in continuous transformation. Medical informatics as discipline is affected by these changes. Within the sciences, medical informatics plays a critical role in bridging the health and information sciences ... the boundaries between disciplines may shift and may lead to a coalescing of medical informatics and other disciplines. Such a coalescing might also result in partially integrating or even fully absorbing medical informatics research in other disciplines like biomedicine, health sciences and computer science." Or, of course, it may also be reversed, that medical informatics is, through its inter- and multidisciplinary character, successfully including (parts of) other fields under the umbrella of this discipline. "This is in my point of view mainly depending on whether medical informatics is willing and successful in taking over itself or whether it is not." (quoted from [32], related work can be found in [64] - [73]).

3 On Determining Factors for Good Research

Let me now present 16 factors, which in my opinion are determining or essential factors for good research in medical informatics or, if you wish, in biomedical and health informatics. They will be denoted as df_x , $x \in \{1, \dots, 16\}$.

For identifying these factors, I have used my report in [1]. As already mentioned in section 1, I will here try to generalize what has been written there, and will therefore leave out personal notes as well as names of

persons who have significantly influenced my professional development.

The 16 factors may be determining factors for many, if not most scientific disciplines. But they have been collected from my viewpoint, i.e. from working and doing research in medical informatics as an exceptionally highly inter- and multidisciplinary field. As also mentioned, the determining factors are subjective and are based on the lessons learned during my scientific career. I will not make an attempt to retrospectively deduce or justify these factors. Others may have had other experiences and could, probably, consider other factors.

df₁ The factor of early identification and promotion

Individuals, who are interested - or, maybe better stated, curious [3] - about conducting research, should be identified, encouraged, and promoted as early as possible. This may start as early as preschool, but definitely during the school years. It continues later at university. Identification, stimulation, and promotion should be independent of an individual's background, geographical and cultural origins, or family circumstances, in terms of education, income, and the status of her/his parents.

Through early identification and promotion, all persons, but especially those who appear most disposed towards scientific inquiry, should be encouraged in their curiosity, and afforded the opportunities to carry out research and so to contribute hopefully to accelerating progress in science for the sake of our societies. This should go beyond those, who already have a better chance because of the education, enlightenment, and economic condition of their parents, who encourage and have the wherewithal to promote their children in their studies.

df₂ The factor of an appropriate education

Here I want to focus on university education, the most critical educational phase for individuals conducting research in medical informatics subsequently. Different ways exist for becoming a medical informatician. They are described in the IMIA recommendations on education [57]. In all educational approaches, a few aspects are of greatest importance. I want to highlight three.

First, an appropriate learning environment is crucial. Such an environment must, in my opinion, promote physical proximity and collaboration with other students as well as having an intense personal contact with inspiring teachers, who themselves must have adequate medical informatics knowledge and experience in research and practice.

Second, the adequate content of the curriculum is critical. This content is different, depending on whether a student is doing her or his studies with a more informatics or a more health care focus ([57], section 4.1). In all cases, a sufficient breadth of medical informatics knowledge and skills *must* exist in the domain areas (1) biomedical and health informatics core knowledge and skills, (2) medicine, health, and biosciences, health system organisation, and (3) informatics/computer science, mathematics, biometry (details in [57], section 3), as otherwise she or he will not be able to contribute sufficiently to research (recall section 2.4).

This brings me to the third aspect. Since medical informatics is a highly inter- and multidisciplinary field, it is of greatest importance that during university education, students should already have the chance to be exposed to collaboration and contribution to projects. This exposure is almost always at the beginning a very difficult, but at the end most stimulating, inter- and multidisciplinary situation². The early exposure helps them to better find their own role later and to adequately contribute in solving research problems.

df₃ The factor of stimulating persons and environments

What are the best environments for learning the foundations, and for later conducting successful research in medical informatics? Based on my experience, the best places are research-oriented institutions, which themselves are usually part of universities. The scientific 'spirit' in such institutions is important, especially in how it conveys by example, ways on how to interact with talented and inspiring teachers and colleagues,

² One example for such a course, on how students can be very early confronted with this challenging inter- and multidisciplinary situation through respective projects, can be found in [74] and [75].

and on how to approach and solve problems. To reiterate, the importance of such a multidisciplinary research environment is paramount, and usually universities offer the best such environments for open and unbiased medical informatics research.

A critical mass of stimulating persons within these institutions is just as important. Here (full) professors and department chairs are certainly essential, as they will serve as role models or as persons to be critically looked at. But of equal importance are all researchers at such institutions, i.e. at the post-graduate, doctoral, and post-doctoral levels. A critical mass of people with a good distribution of competencies will help the incoming medical informatics researcher to better find her or his way. Another essential component of a stimulating research environment for medical informatics is the existence of exciting research projects carried out by multidisciplinary teams.

Finally, one must not underestimate the role of scientific societies as a way of supporting scientific development. These societies exist in many countries at a national level (e.g. GMDS in Germany [11]), and they also exist at the regional (e.g. EFMI for Europe [76]) and, with IMIA ([10]), at the international level. Actively participating, for example in professional society working groups, is an important way for the career of young scientists to blossom, while sharing their ideas and learning from the experiences of others in a range of different medical informatics environments and contexts, not only in academia, but also in industry and education. Here one can also stepwise get into international communication and collaboration. As for science in general, medical informatics research has been, and will continue to be international.

df₄ The factor of sufficient time and backtracking opportunities

The breadth of knowledge and skills needed in medical informatics research, has already been emphasized. The conventional way of achieving mastery in our discipline, as in all others, is through education (df₂). Another, less recognized way, is in my opinion, to give medical informatics researchers sufficient time and experiences for their own development as scientists. Metaphorically

speaking they must get their time to build their 'professional muscles' - in the many parts of their body, not just in the one they might need for their current task.

This includes the ability for medical informatics researchers to identify by themselves the most relevant and original research questions that arise in solving a medical informatics problem. Researchers are much better at finding their own 'golden' way on doing good research, when they have had the experience of having explored other paths, which were not so good, or which might have been even dead ends. In order to be able to do this, it is also of importance to have the time to experience downright wrong approaches where outcomes proved unproductive.

Having this opportunity of exploring right and wrong research tracks, and finding out how and when to backtrack, is in the long term a more effective path to wise practice than the lean and time-efficient approach to research often advocated by those who would turn science into a highly efficient style of specialized problem-solving. To amplify, I am sceptical, especially for doctoral research, about the approach where the research questions as well as the research program have already been fully defined and elaborated by others (usually by the supervisors), rather than by the doctoral student herself/himself. I do not believe that this leads to the students learning how to become good scientists and to be able to conduct creative scientific inquiry. Such a way is, of course, much quicker for obtaining a doctoral degree, but I have profound doubts to whether it is also the best and even the shortest way of obtaining good long-lasting scientific results.

This is why I recommend that young scientists should have the opportunity to find their own way (though within a certain framework and following some guidelines), including detours (which might prove not to be real detours in the end), and that they should have and take time to develop a broad set of skills based on a wide range of knowledge, inquiry, and problem solving approaches. One should not expect 'productivity' (e.g. in terms of research outcomes or of publications) too early and one should not combine this too much and too early with the setting of career targets.

df₅ The factor of breadth of medical informatics competencies

This has already been mentioned before a couple of times, so there is no need to repeat it again here, beyond highlighting that this means that medical informatics scientists must have *sufficient* knowledge and skills in *all* domain areas mentioned in df₂. Again, I would point to the IMIA recommendations on education [57], in which suggestions for a comprehensive body of knowledge and skills have been made.

df₆ The factor of considering the necessary preconditions for good medical informatics research

Here I want to focus on a certain facet of good medical informatics research, which is usually carried out in projects. The expected outcomes of such projects should satisfy at least one of the following two qualities:

- They should be relevant to the objectives of medical informatics (as per section 2).
- They should be original, with respect to (new) methodology and/or technology in medical informatics (also see section 2).

If both are satisfied, then the work clearly falls into the category of medical informatics research, and, is both relevant and original, which is, of course, the best outcome and often the most difficult to achieve. If a line of research only satisfies one of these qualities, then one should critically reflect, whether this is truly research in medical informatics. It might also be either research in some other biomedical or health care field or in some other field of computer or information science, but not in medical informatics. If projects do not satisfy any of these qualities, then one has to reflect on whether this is research at all.

df₇ The factor of easy access to high-quality knowledge

Another necessary prerequisite for a good research environment is access to knowledge. This again presents a couple of facets. What is the quality of knowledge, one has access to? High-quality scientific knowledge is usually found in peer-reviewed publications. In medical informatics, these are usually journals and, to some extent, conference proceedings. The opportunity

as a researcher to access such high-quality knowledge, without investing too much time and money, is an important prerequisite. For medical informatics, there are outstanding knowledge resources like PubMed/Medline [77], institutions like Health on the Net [78], and periodicals like the IMIA Yearbook of Medical Informatics [23], which allow ready public access to and highlight good research.

There are many debates on how best access to research results can be obtained (e.g. [79], [80]). It remains that for easy access, different ways exist (with different opinions on the right way) and that peer-reviewing continues to be the gold standard for high-quality knowledge.

df₈ The factor of sufficient scientific career opportunities

Scientific careers are highly competitive. This is also the case in medical informatics. But, for the best researchers there must be long-term opportunities to pursue their scientific career, i.e. to practise their profession, and to make a living by doing research in medical informatics. Otherwise excellent researchers might stay in the field for only a limited time period and then get lost to the discipline. This means that a sufficient number of, e.g., assistant professor, associate professor, and full professor positions must be available.

df₉ The factor of appropriate conditions for sustainable research

In addition to the above-mentioned career opportunities we should keep in mind that substantial research in medical informatics tends to emphasize specific problems and approaches over limited time intervals of about 5 to 10 years. A longer-term vision (in German: a ‘long breath’) is needed in order to avoid short term ‘flashes in the pan’ (in German: ‘straw fires’) of research fashion, which can seriously bias outcomes. Research institutions providing long-term research opportunities for medical informatics research become in this way a crucial environment for another determining factor, relevant to both the scientific careers of researchers and the research outcomes of medical informatics as a field. This may to some extent be detrimental to short-term

(e.g. 1 to 3 years) research funding, which tends to be more influenced by political or commercial priorities.

df₁₀ The factor of the ability to communicate and to solve problems in a highly inter- and multidisciplinary environment

Medical informaticians must be able to successfully participate in and/or lead projects, and, in the context of this presentation, research projects. Difficulties arise because of the very nature of the research, usually done in a highly inter- and multidisciplinary, and as such, complex, and hardly predictable, environment. To contribute to effective solutions for health care problems when project specifications are incomplete or unclear is always a challenge. To tease out and define clearly the underlying scientific questions, and pursue new approaches is an even more difficult challenge. Finally, in addition to having sufficient knowledge and skills in all the mentioned domain areas of medical informatics, some other required knowledge and skills have been mentioned at the end of section 2.4.

df₁₁ The factor of the ability to convey research results in a highly inter- and multidisciplinary environment

There is, on the one hand, written communication, usually in peer-reviewed journals and conference proceedings. But we should not forget the large number of documented reports made to decision makers, or to those for whom the research results may be useful. These include not only patients and health care professionals, but also the administrative and policy-making persons to whom researchers have to respond to or work with (i.e. hospital, insurance, and government entities). And there is on the other hand the oral communication of results. Again, there is a scientific side to this, in particular related to the conferences and their audiences, and those who seek for researchers’ information, because they are affected in a variety of ways. Speaking and writing for these different audiences, taking into consideration the more complex multidisciplinary situation, requires experience and training. Research institutions and environments, together with medical informatics societies, are important vehicles for this training.

Let me mention two examples. For many years, a group of editors of the official journals of IMIA have offered courses on writing for publication in biomedical informatics, usually at international medical informatics conferences like MedInfo 2013 (e.g. [80]). And, some journals have established student editorial boards, where doctoral students are getting trained in writing reviews on submitted journal articles.

It should also be highlighted that conferences like MedInfo are another important aspect of this determining factor. They are driven by scientists, not by commercial, political, or other interests. The motto of the MedInfo 2013, ‘conducting medical informatics by converging technologies, conveying sciences, and connecting people’ expresses this factor very well.

df₁₂ The factor of ability to think for all and, when needed, taking the lead

Let me recall what I mentioned at the end of section 2.5: medical informaticians have to be able to do research in inter- and multidisciplinary frameworks and they also need to know how to successfully manage projects. It seems to me that medical informaticians also quite often take an important role in leading such inter- and multidisciplinary research projects. In transposing this observation into the context of determining factors, this means that medical informatics researchers should be able to have a basic understanding of the other disciplines involved in such research projects, and that they should also be able to take the lead, when needed.

df₁₃ The factor of always staying unbiased

For those doing research in medical informatics: remember that you are a scientist! Always stay unbiased, including in your presentations, especially of your research outcomes. I know that this is hard at times for research, mainly triggered by third party funding and where there is the risk that scientists seem to be pushed into the role of marketers. But good scientific practice (recall section 1.4) has always to be paramount in science, and can be especially challenging for medical informatics as a scientific discipline. As a researcher in medical informatics, you have to be a person of trust, informing others in a fair, unbiased manner.

df₁₄ The factor of always keeping doubt

Immediately related to the above factor is that of scientific scepticism while doing research in medical informatics: remember that you are a scientist! As a researcher in medical informatics, you should not lose your ability to question or critically pursue doubts about all research outcomes, including your own, to have the will to reproduce them, and to expect that reproducibility is, whenever possible, a necessary given.

df₁₅ The factor of also always trying to provide solutions

For those doing research in medical informatics, it is worth re-emphasizing once again: remember that you are a scientist! So, in addition to what has been mentioned in df₁₃ and df₁₄, do not forget to be also a person who seeks solutions, and intends to lead to these solutions!

df₁₆ The factor of being aware that life is more

In being aware that life is more than just the pursuit of any specific goal or activity, never lose your humour (even when you seriously doubt your own research results). Never lose the ability to enjoy meeting with and learning from people. And, finally, it is my hope that we all have and never lose the ability to stay amazed at this universe and at what can be called the symphony of life.

funding agency, or working in a ministry of science, or being in a leading administrative position at a university), you may reflect, whether in your strategy for maintaining and/or developing research these factors are being supported or not.

Certainly there will be many differences, in what can be regarded as good environments for doing research in medical informatics, depending on the part of the world in which one lives, and on what the appropriate resources are for doing research, whether financial or others.

Last, but not least, on a more personal basis: we should all ask ourselves, what our contributions to good research are in medical informatics. And we may, among others, discover, or recognise that they are not achieved by only orienting research careers focused primarily on financial indicators like the amount of third party funding or on bibliometric indicators of publication success, like impact factors or h-indexes. At least in my opinion, it is not sufficient to assess good research, good research environments, and good strategies for maintaining and/or developing research strategies just by reference to such indicators, although they might be tempting easy to calculate.

5 Final Remarks

Medical Informatics is an inter- and multidisciplinary discipline “avant la lettre”. Compared to monodisciplinary research, inter- and multidisciplinary research does not only present significant opportunities for solving major problems in science and in society. It also faces considerable additional challenges. It is my hope that this has become even more evident, by having characterized this discipline and its determining factors for good research in this article. Because medical informatics as a field has become today an important driving force for research progress, mainly in biomedicine and health care, but also in fields like computer science, it may help to be explicitly aware of such factors with respect to research and education in our discipline.

As mentioned before, the presented determining factors, summarized in table 1, are now up for your discussion.

Let me finally share with you one last quote from Jan van Bommel. It is from his IMIA Award of Excellence lecture, which I very much liked reading. In his “reflections on curiosity” ([3]) he wrote: “Yes, we are motivated by curiosity, but foremost we are stimulated by our concern for better health

4 Consequences?

What are the consequences, or lessons we can learn from sections 2 and 3? In my opinion these should be rather clear for most of us in our own roles within medical informatics.

- In particular (but not only), when one is at the beginning of a career, it might be helpful to consider, whether such determining factors are present in one’s ‘specific environment’.
- Later, if one becomes responsible for running a research institution or leading a research group, it may be helpful to reflect, whether ‘your’ research institution or group contributes to, or reinforces these determining factors.
- And, if you are responsible for supporting and organizing science (e.g. being in a

Table 1 Determining factors for good research in *bio*/medical and health informatics

Determining factor (df) numbers and descriptions	
df1	early identification and promotion
df2	appropriate education
df3	stimulating persons and environments
df4	sufficient time and backtracking opportunities
df5	breadth of medical informatics competencies
df6	considering the necessary preconditions for good medical informatics research
df7	easy access to high-quality knowledge
df8	sufficient scientific career opportunities
df9	appropriate conditions for sustainable research
df10	ability to communicate and to solve problems in a highly inter- and multidisciplinary environment
df11	ability to convey research results in a highly inter- and multidisciplinary environment
df12	ability to think for all and, when needed, taking the lead
df13	always staying unbiased
df14	always keeping doubt ...
df15	... but also always trying to provide solutions
df16	be aware that life is more

care.” And, going further, Jan van Bemmel asked: “Do we ever question ourselves on what are our deepest motivations and what we are living for?” Doesn’t this match with what we all should have, and never lose, i.e. the ability to stay amazed about this universe and what may be called the symphony of life, as mentioned in *df*₁₆?

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